

Minutes of the Joint Meeting of the MNAA and MPC Operations Committee



Date: October 8, 2025

Location: Metropolitan Nashville Airport Authority
Tennessee Boardroom

Time: 9:00 a.m.

Committee Members Present:

Bobby Joslin, Committee Vice Chair; Nancy Sullivan

Committee Members Absent:

Jimmy Granbery, Committee Chair

Other Board Members Present:

Andrew Byrd, Joycelyn Stevenson, Glenda Glover, Glenn Farner

MNAA Staff & Guests Present:

Doug Kreulen, Cindy Barnett, Lisa Lankford, Trish Saxman, Marge Basrai, John Cooper, Kristen Deuben, Adam Floyd, Traci Holton, Eric Johnson, Captain Keene, Roman Keselman, Carrie Logan, Rachel Moore, Ted Morrissey, Stacey Nickens, Brandi Porter, Josh Powell, Robert Ramsey, Captain Keene, and Puneet Vedi; Lauren Lowe (PFM); Cory Czyzewski (BofA Securities)

I. CALL TO ORDER

Vice Chair Joslin called the Joint Meeting of the MNAA and MPC Operations Committee to order at 9:00 a.m. pursuant to Public Notice posted on the BNA website at flynashville.com.

II. PUBLIC COMMENT

Vice Chair Joslin stated there were no public comment requests received.

III. APPROVAL OF MINUTES

Vice Chair Joslin asked for a motion to approve the minutes from the September 10, 2025 Operations Committee meeting. Vice Chair Joslin made a motion, and Commissioner Sullivan seconded the motion.

Vice Chair Joslin asked Ms. Saxman for a roll call:

Vice Chair Joslin – Yes

Commissioner Sullivan – Yes

The motion passed with a vote of 2 to 0.

IV. CHAIR'S REPORT

Vice Chair Joslin stated that there was a tragedy at John C. Tune airport involving a couple of skydivers. Cindy Barnett's son was the rescuer who cut the guy down from the tree. He asked for a round of applause for Ms. Barnett's son.

Vice Chair Joslin stated he received a text last night and would like to take a moment to introduce a young man by the name of Blake Montgomery. Mr. Montgomery is 17 years old, already has his pilot's license and is enrolled in Emory University and would like to be in airport management. He welcomed Mr. Montgomery and his family and stated we are happy to have them here today.

Vice Chair Joslin stated it has been a great week for BNA and he has been happy to be on the Airport Authority Board. He stated that due to potential Air Traffic Control issues and the government shutdowns, he and 5 friends cancelled their trip. He said this has been a tough week for the airlines.

Commissioner Byrd stated he would like to recognize Vice Chair Joslin for being with the airport for 16 years and thanked him for his service and stated he appreciates him.

President Kreulen welcomed the Montgomery family.

V. ITEMS FOR APPROVAL

1. CGMP 3 of 4 for Concourse A Reconstruction

President Kreulen introduced Tarci Holton, VP, New Horizon, to brief the Commissioners on the CGMP 3 of 4 for Concourse A Reconstruction. Ms. Holton stated the CGMP 3 scope includes civil, structure, core and shell, furnishings/finishes, MEP, interior buildout, baggage handling, IT and vertical transportation. Ms. Holton stated she will be back in January for the Central Core work and we are still looking at a final GMP of \$600M NTE. The power was shut off on October 6, 2025 in preparation for demolition.

Ms. Holton requested the Operations Committee recommend to the Board of Commissioners that it authorize the Chair and President & CEO to execute Component Maximum Price #3 (CGMP3) for not-to-exceed \$385,000,000.

Vice Chair Joslin asked for a motion to approve as presented. Commissioner Sullivan made a motion and Vice Chair Joslin seconded the motion.

Vice Chair Joslin asked Ms. Saxman for a roll call:

Vice Chair Joslin – Yes

Commissioner Sullivan – Yes

The motion passed with a vote of 2 to 0.

2. Design Contract for T/W T4 Reconstruction, T/W T5 Rehabilitation and T/W T5 Lima Reconstruction

President Kreulen introduced Puneet Vedi, VP, Airport Capital Development, to brief the Commissioners on the Design Contract for T/W T4 Reconstruction, T/W T5 Rehabilitation and T/W T5 Lima Reconstruction. Mr. Vedi stated this project includes the design for T/W T4 concrete pavement reconstruction and T/W T5 asphalt and concrete rehabilitation and repairs and T/W T5 and T/W Lima concrete pavement reconstruction. MNAA published a Request for Qualifications (“RFQ”) on June 23, 2025 and 6 qualifications were received on July 24, 2025. The Selection Committee shortlisted and interviewed three firms and determined Kimley-Horn to be the most qualified firm based on details on phasing strategies during taxiway closures, key personnel, and current experience with Modification of Standards. The design cost for T/W T4 reconstruction and T/W T5 rehabilitation is \$1,694,228; the design cost for T/W T5/Lima reconstruction is \$1,203,147. The total of the two contracts is \$2,897,375. The contract start date is October 2025, with contract end date for T/W T4 Reconstruction/T4 Rehabilitation scheduled for October 2026 and the T/W T5/Lima Reconstruction scheduled for August 2027. Funding for the project for the T/W T4 Reconstruction/T5 Rehabilitation is 63% MNAA (Bonds/Airlines) with 37% Federal; and, T/W T5/Lima Reconstruction is 100% MNAA (Airline Facility Fund).

Vice Chair Joslin asked if this contract has anything to do with Group VI. Mr. Vedi replied that TDG 6 will be evaluated with the project to look at those intersections and every project looks at Taxiway Design Group VI.

Commissioner Sullivan asked what other projects Kimley-Horn has done at BNA. Mr. Vedi replied they are part of projects with Garver, have done pavement assessments, have worked on the Terminal Apron Reconstruction and several other projects at BNA.

Mr. Vedi recommended the Operations Committee recommend to the Board of Commissioners that it authorize the Chair and President & CEO to execute the proposed Design Contracts with Kimley-Horn in the amount of \$1,694,228 and \$1,203,147, for a total of \$2,897,375.

Vice Chair Joslin asked for a motion to approve as presented. Commissioner Sullivan made a motion and Vice Chair Joslin seconded the motion.

Vice Chair Joslin asked Ms. Saxman for a roll call:

Vice Chair Joslin – Yes

Commissioner Sullivan – Yes

The motion passed with a vote of 2 to 0.

3. Design Contract for Murfreesboro Road/TW Romeo/Juliet Tunnel Repairs

Mr. Vedi stated the Construction Contract for R/W 2C/20C Tunnel and T/W Romeo/Juliet Bridge Repairs consists of non-structural maintenance and repairs on the R/W 2C/20C Tunnel and the T/W Romeo/Juliet Bridge between R/W 2R/20L and R/W 13/31. The project includes expansion joint repairs, concrete spall repairs, and miscellaneous crack repairs. An Invitation to Bid ("ITB") was advertised on August 11, 2025 and Blakely Construction Services, LLC was the lowest bidder with \$904,248. The contract start date is November 2025 with a completion date of March 2026. The funding source is 100% MNAA Airline Facility Fund.

Vice Chair Joslin asked if there are any other bidders. Mr. Vedi replied we did not have any other bidders on this project. MNAA put out this project two years ago where we did not receive qualified bidders, so we looked at additional scope and did our due diligence with getting the word out. President Kreulen stated when MNAA put out this bid several years ago for the Murfreesboro Tunnel, the project was too small and no one would take it, so it was delayed. The Murfreesboro Tunnel repairs and the bridges over Donelson went out as robust as possible and

had 6 invitations downloaded but they chose not to bid. He realizes the Board does not like single bidders, but Blakely Construction Services, LLC is a very strong firm and will do a great job.

The Federal Highway Administration evaluates the tunnel and bridges and gives a report to TDOT. TDOT then comes to us and asks for the improvements, so we will have to execute this even if we only have 1 bidder. Commissioner Byrd asked if this is the bridge over Donelson Pike. President Kreulen pointed to the bridges on the diagram and stated both of those bridges will bring us up to standard.

Vice Chair Joslin asked if this would take care of Group 6. President Kreulen stated no. We are upgrading R/W 2L and you can get on/off runway, and we are in the process of studying what we need to do to R/W 2R, but how do you upgrade the bridge to get to Group 6 without closing bridges. We need a recommendation and plan. There is a lot of engineering work that is being done on the westside. Step 1 – Get Group 6 up by April; Step 2 – figure out how to build a bridge without bothering anyone; and Step 3 – extend the runway. We will see two things come out within a month, make a determination that we do not have to do an EIS two-year study or that we only have to do a 1-year EA study; and we want the FAA to give us a stamp of approval that the future runway length is 11,500. Those two outcomes start the 5-year process of environmental assessment, design and construction. Again, we do not have the money for that, but it will start the process so we can advocate for Federal and State funding.

Commissioner Glover asked what the small business aspect is for the project. President Kreulen stated our Small Business team is building a Small Business Program that we hope to unveil in March at Business Taking Off, and implement in July 2026.

Mr. Vedi requested the Operations Committee recommend to the Board of Commissioners that it authorize the Chair and President and CEO to execute the proposed Construction Contract with Blakely Construction Services, LLC in an amount of \$904,248.

Vice Chair Joslin asked for a motion to approve as presented. Commissioner Sullivan made a motion and Vice Chair Joslin seconded the motion.

Vice Chair Joslin asked Ms. Saxman for a roll call:

Vice Chair Joslin – Yes

Commissioner Sullivan – Yes

The motion passed with a vote of 2 to 0.

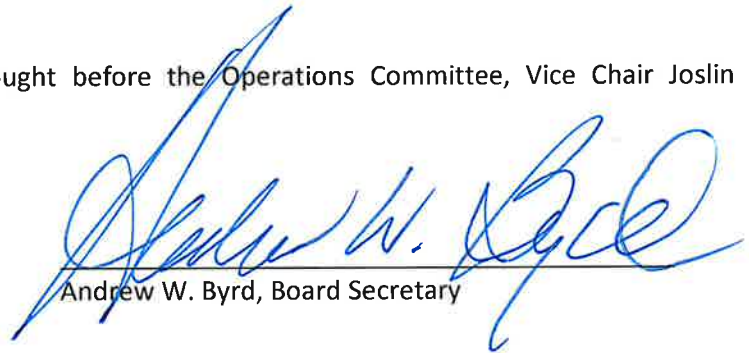
VI. INFORMATION ITEMS

1. None.

President Kreulen concluded the presentation of the informational items.

VII. ADJOURN

There being no further business brought before the Operations Committee, Vice Chair Joslin adjourned the meeting at 9:17 a.m.



Andrew W. Byrd, Board Secretary