



2026 Business Taking Off

Metropolitan Nashville Airport Authority – March 27, 2026



Rachel Johnson, C.M.
Director
Small Business Development

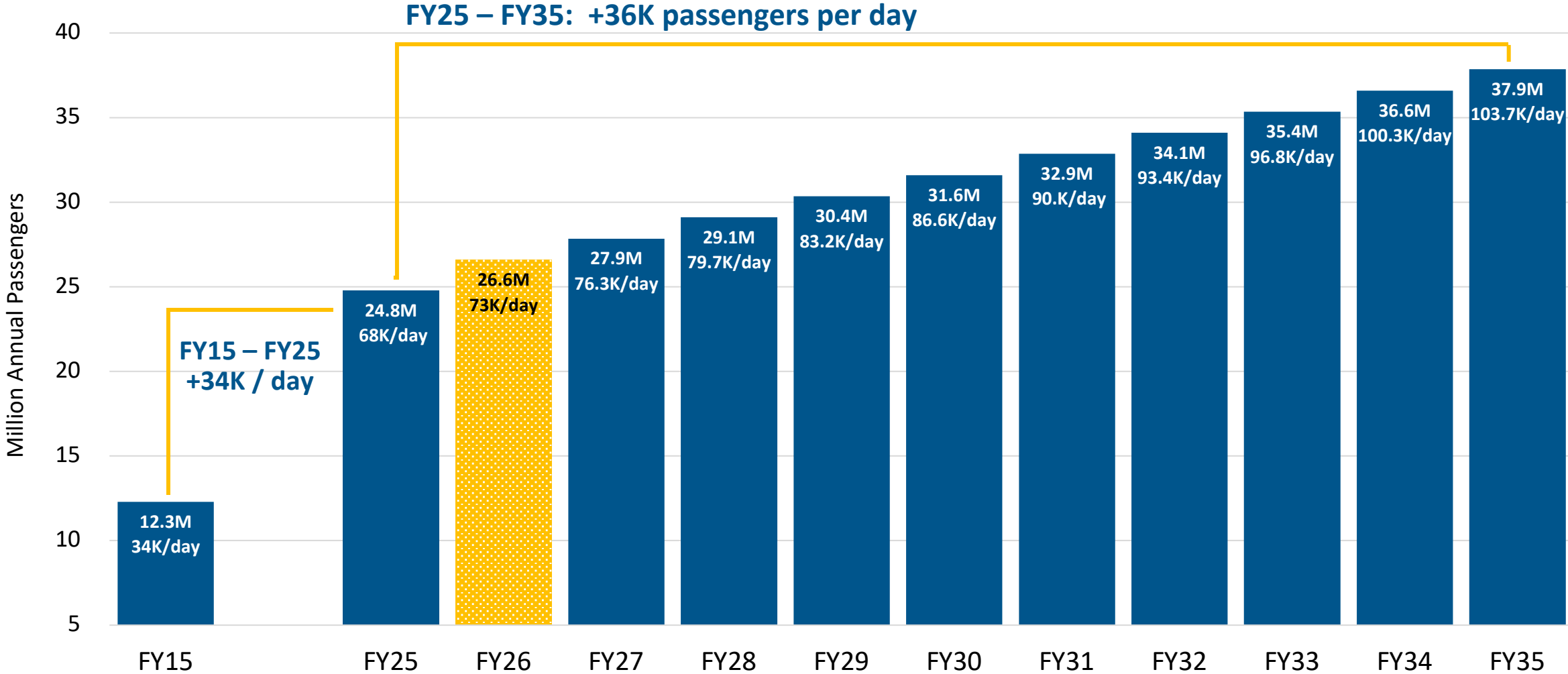


Stacey Nickens, C.M.
Vice President
Corporate Communications &
Marketing



Doug Kreulen, A.A.E.
President and CEO
Metropolitan Nashville
Airport Authority

2025 to 2035: BNA Passengers Approaching 40M

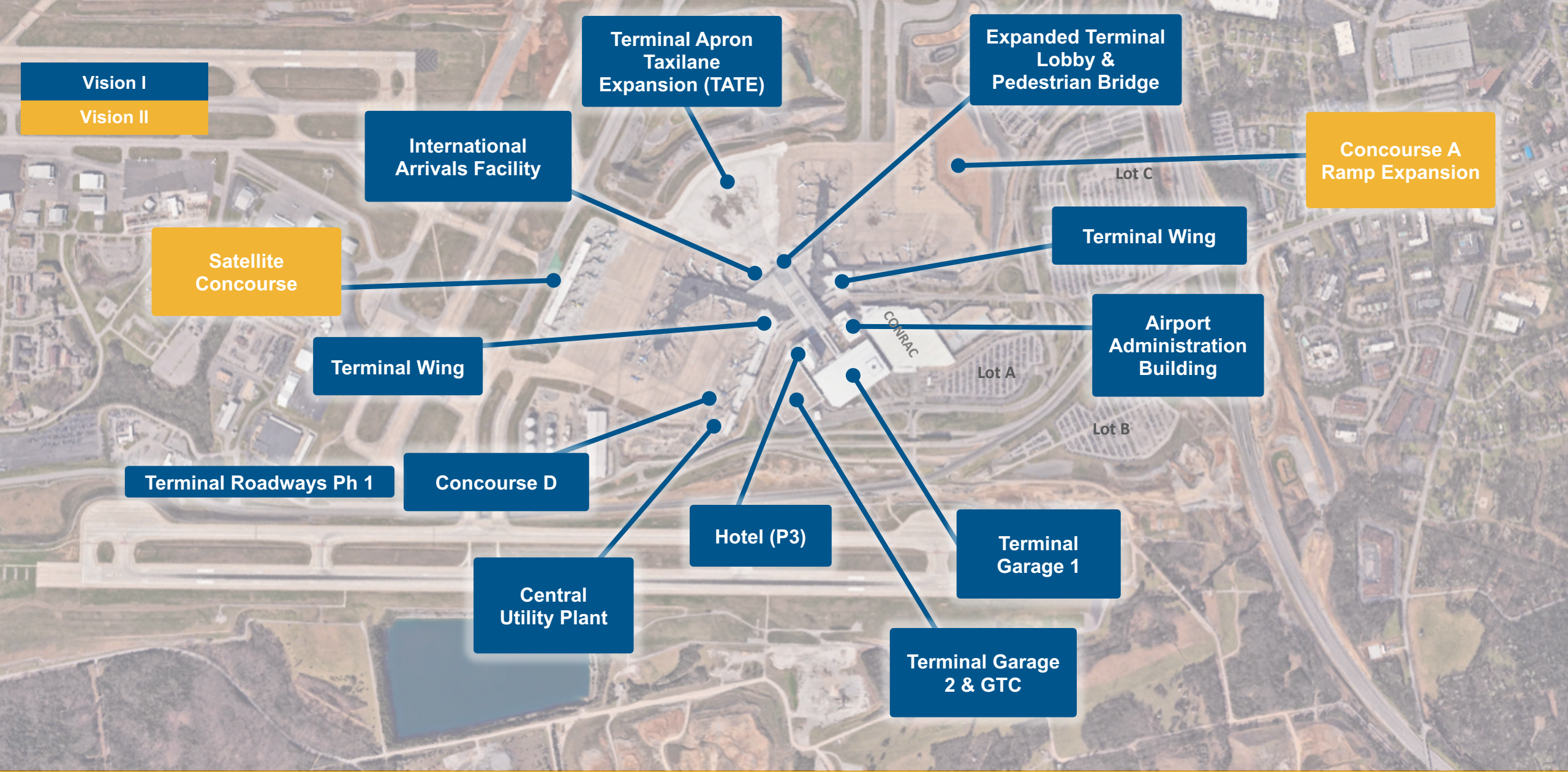


Conservative growth estimate of 1.25M base increase per year

BNA[®] Development: 2017-2029

4 Capital Programs: BNA Vision I, BNA Vision II, New Horizon I, New Horizon II

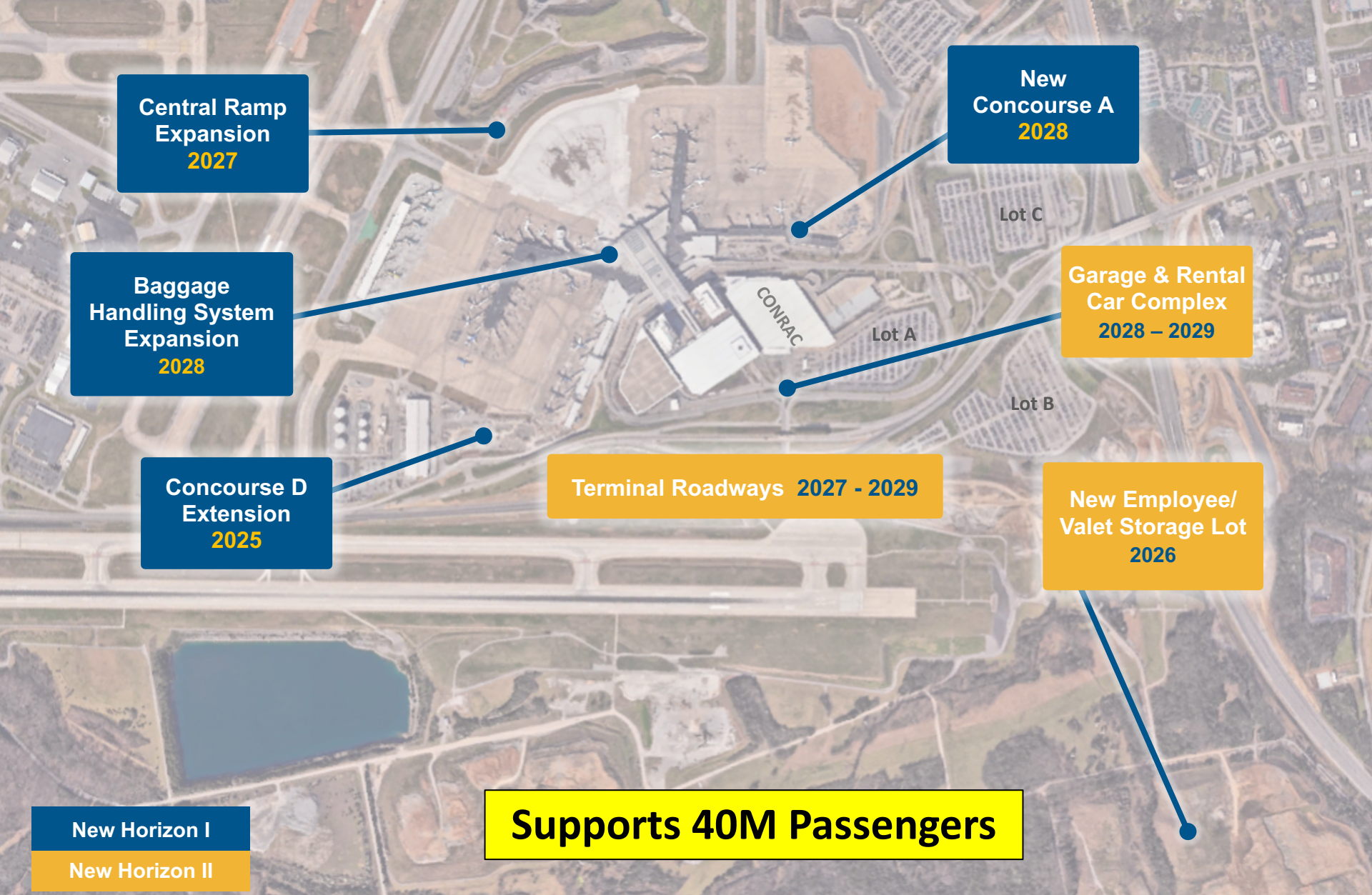
Budget & Scope: \$4.5 Billion



Vision I & II: 2017 – 2024, \$1.534B (\$600K/day)

New Horizon Openings

- ✓ Concourse D Extension
 - July 2, 2025
- Central Ramp
 - September 30, 2027
- Concourse A
 - July 11, 2028
- Garage (1,500 spaces)
 - August 28, 2028
- Baggage Handling System
 - October 7, 2028
- CONRAC & Remaining Garage spaces
 - August 31, 2029
- Terminal Roadways
 - July 31, 2027 (public)
 - August 31, 2029 (project complete)



Central Ramp Expansion
2027

New Concourse A
2028

Baggage Handling System Expansion
2028

Garage & Rental Car Complex
2028 – 2029

Concourse D Extension
2025

Terminal Roadways 2027 - 2029

New Employee/Valet Storage Lot
2026

New Horizon I

New Horizon II

Supports 40M Passengers

New Horizon I & II: 2022 – 2029, \$2.96B (\$1.2M/day)

\$247M



\$855M



\$244M

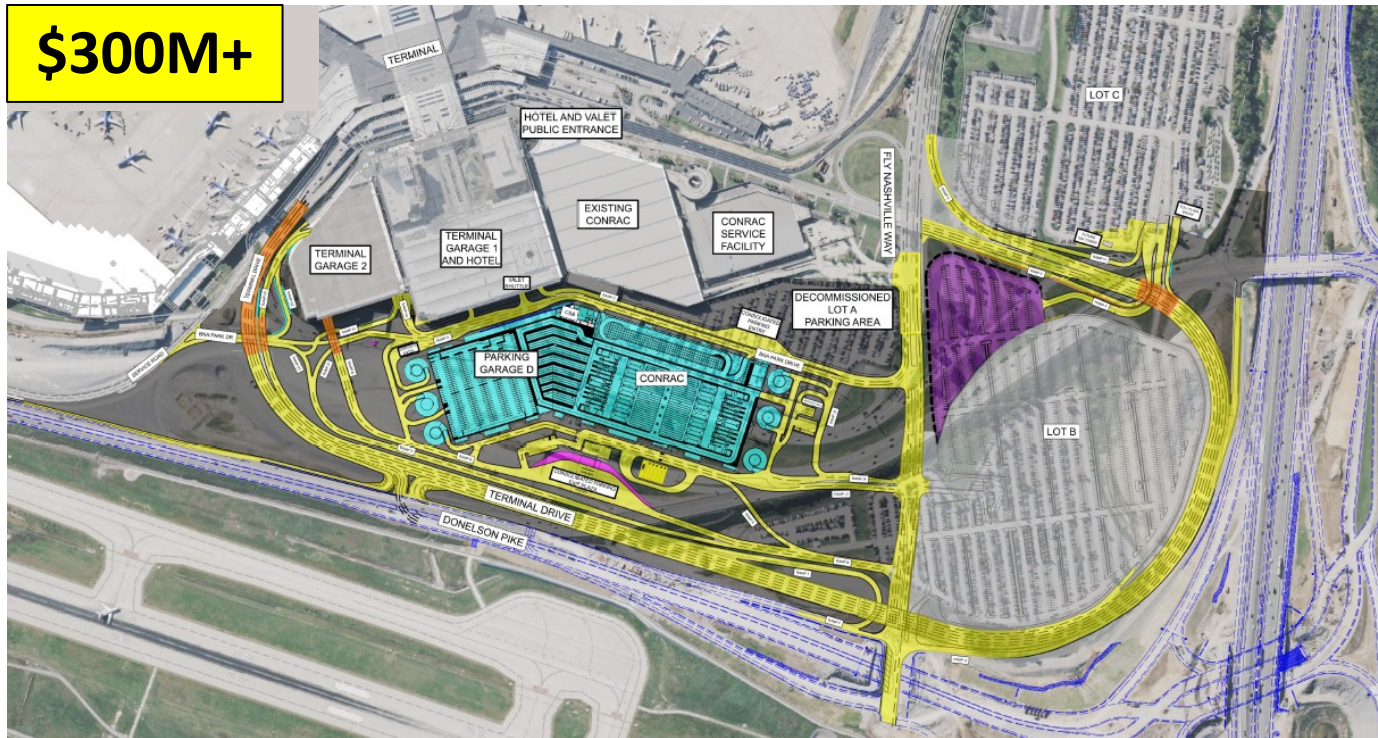


\$243M



New Horizon I (Airside) Projects

\$300M+



\$95M



**\$564M CONRAC
\$310M Garage D**



New Horizon II (Landside) Projects

114
Record Nonstop
Markets
Served





Adam Bouchard, C.M.
Vice President
Operations and Facilities

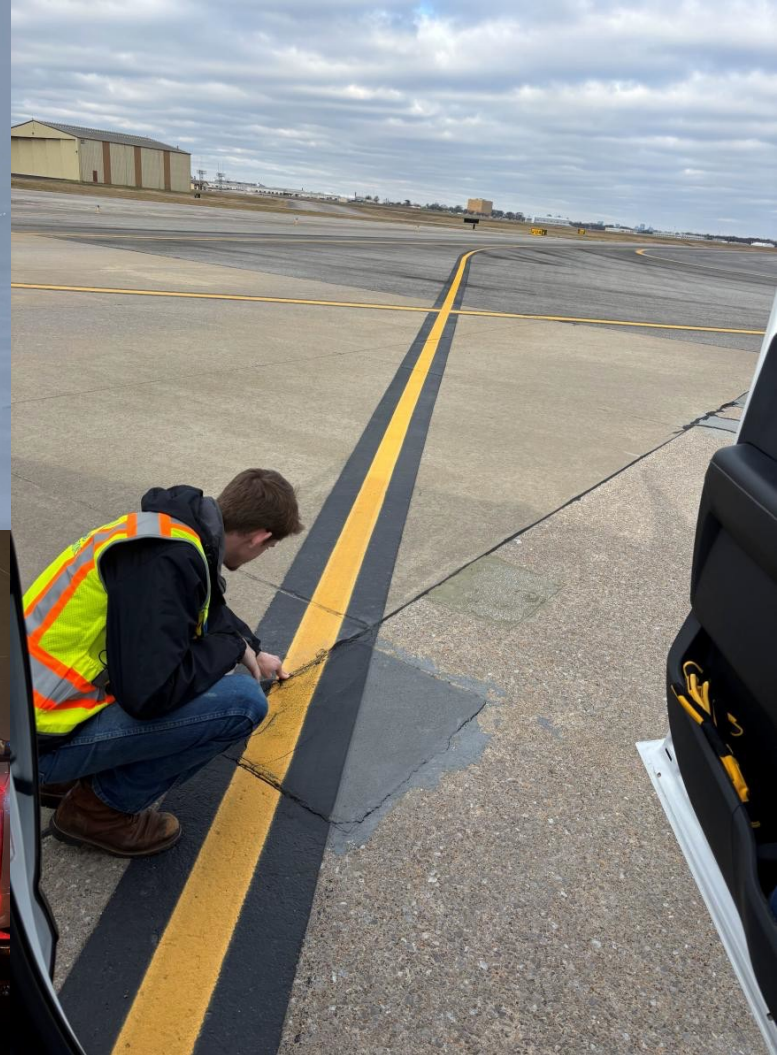
What Do Operations and Facilities Do?

- Top Priorities:
 - Safety
 - Security
 - Customer Experience
- Manage and support the safe and efficient movement of people, vehicles, and planes in and out of BNA:
 - Regulatory compliance (FAA, TSA, etc.)
- Maintain all airport facilities and associated infrastructure
- Support and provide input and guidance on future projects and buildings



Airside Operations and Maintenance

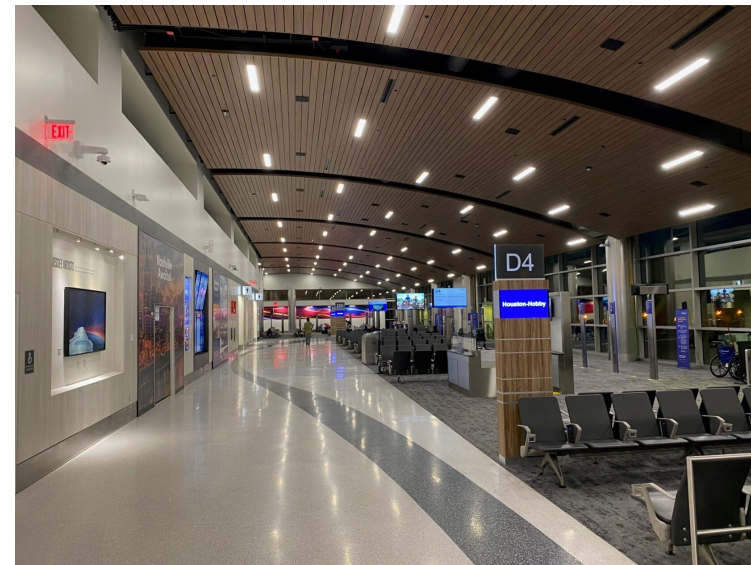
- Airside Operations and Maintenance:
 - Federal Regulations
 - Inspections
 - Emergency Response
 - Snow Equipment
 - Pavement Management
 - Mowing
 - Airfield Painting/Cleaning
- Satellite Concourse:
 - Shuttle Operations
 - Passenger Assistance



Facilities Maintenance

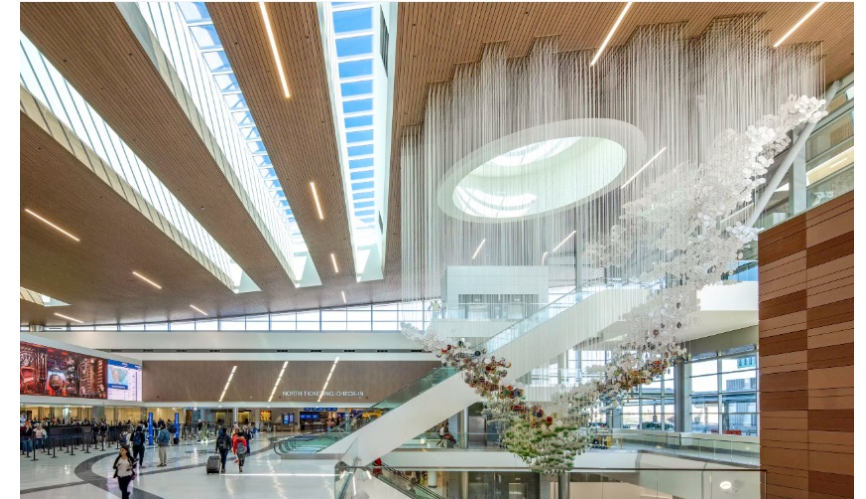
- Core Facilities Trades:
 - Building Electrical
 - Building Maintenance
 - Building Mechanical
 - Electronics
 - HVAC

- Responsible for nearly **4,000,000 square feet** of buildings and outlying facilities.



Core Facilities and Maintenance Business Partners

- Baggage Handling System / Passenger Boarding Bridges
- Custodial Services for Terminal and Outlying Facilities
- Conveyance Units (Elevators/Escalators)
- General Pest Control
- Landscaping (Landside)
- On-Call Fencing / Gate Control System
- On-Call Clearing, Grubbing and Tree Removal
- On-Call Snow Removal (Ramp Area)
- Recycling and Trash Removal



Future Opportunities Include

- Roof Management / Replacement(s) (Summer/Fall)
- Trench Drain Repairs (Summer/Fall)
- Stormwater Controls/Management/Pond Cleaning (Spring/Summer)
- Water Pump Repairs/Replacement (Spring/Summer)
- Water Quality Unit Maintenance (Spring/Summer)
- SCADA System Maintenance/Management (Spring/Summer)
- Building Automation (Summer/Fall)





Steven Woods, C.M.
Vice President
Information Technology

How IT & Cyber Keep the Airport Safe, Connected & Passenger-Centric

Operate. Protect. Partner.

Operate: What IT runs every day

- **Airport Operations:** AODB, gate/stand allocation, FIDS/BIDS, baggage systems
- **OT & Facilities:** Access control, cameras, building automation, airfield systems
- **Connectivity:** Campus network, Wi-Fi, public safety radio, integrations with airlines/FAA/TSA
- **Experience:** Digital signage, wayfinding, passenger services

Protect: Cyber resilience by design

- **Frameworks:** NIST CSF 2.0 + CIS Controls; Zero Trust identity & MFA
- **OT Security:** Segmented networks, allow-listing, secure remote access
- **Detect/Respond:** 24x7 monitoring, tabletop exercises with stakeholders

Partner: Where you can help

- **Needs:** Network & low-voltage, IoT/OT, AV & signage, managed services, cyber assessments, secure apps/data
- **Goal:** Reliability, safety, efficiency, and a great passenger/tenant experience

IT & Cyber at MNAA

Safe, Connected, 24/7

Vendor Expectations

- **Security by default:** MFA, encryption, secure SDLC
- **Maintenance:** Patch/vulnerability management with clear SLAs
- **Transparency:** SBOMs for software; incident response coordination
- **Onsite readiness:** Background checks & TSA badging

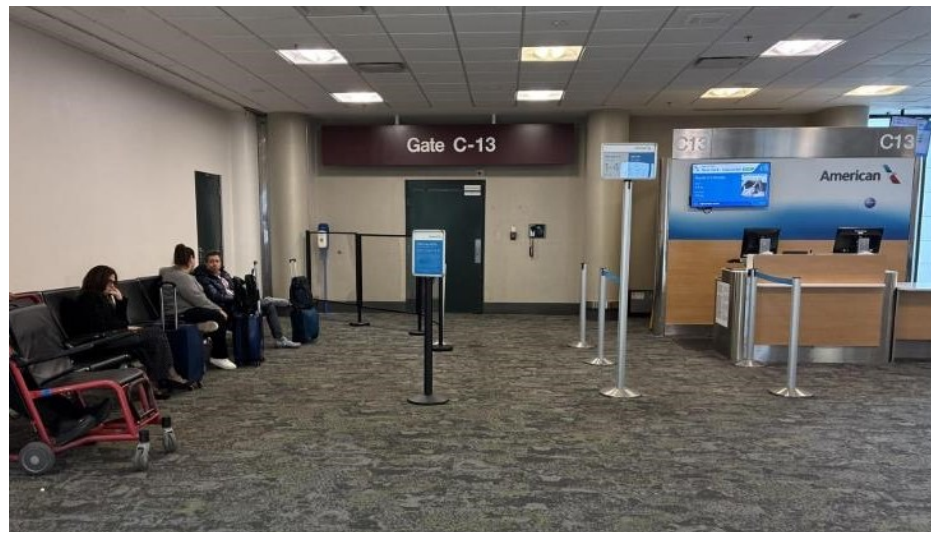
Bring **solutions** that are **secure**, **interoperable**, and built for **24/7** airport operations.



Puneet VEDI, AIA, A.A.E., LEED GA
Vice President
Airport Capital Development



Craig Farmer, PE, C.M.
Director
Airport Design



Concourse B & C Upgrades – Hold Rooms and Seating

- Construction RFP Due: April 8, 2026 (active solicitation)
- Est. Construction Cost: \$10,000,000
- Scope of Services:
 - Hold Room Seating Installation
 - Walls/Ceilings
 - Finishes
 - Electrical





John C. Tune Airport Eastside Apron Pavement Rehabilitation

- Bid Due: April 9, 2026 (active solicitation)
- Est. Construction Cost: \$600,000
- Scope:
 - Asphalt Crack Repair (FAA)
 - Asphalt Seal Coat (FAA)
 - Asphalt Mill and Overlay (FAA)
 - Potentially Full Depth Reclamation (FAA FDR)



MNAA Campus

- Design/Build RFP Due: April 23, 2026 (active solicitation)
- Est. Construction Cost: \$150 million
- Scope:
 - New building construction
 - Consolidated Operations Building
 - Airport Communication Center
 - Emergency Operations Center
 - Integrated Operations Center
 - Joint Information Center
 - Virtual Ramp Control
 - IT/Data
 - Project Management Offices
 - Facilities/Maintenance Building
 - Ancillary Storage Building
 - Contractor Trailers
 - Surface Parking



**Pending CEO and Board Approval*

John C. Tune Airport Precision Approach Path Indicator (PAPI) Replacement



- Bid Due: May 13, 2026 (Advertise April 6, 2026)
- Est. Construction Cost: \$150,000

- Scope:
 - Airfield Visual Approach Lights
 - Airfield Electrical





Airfield Perimeter Road Repairs/Resurfacing

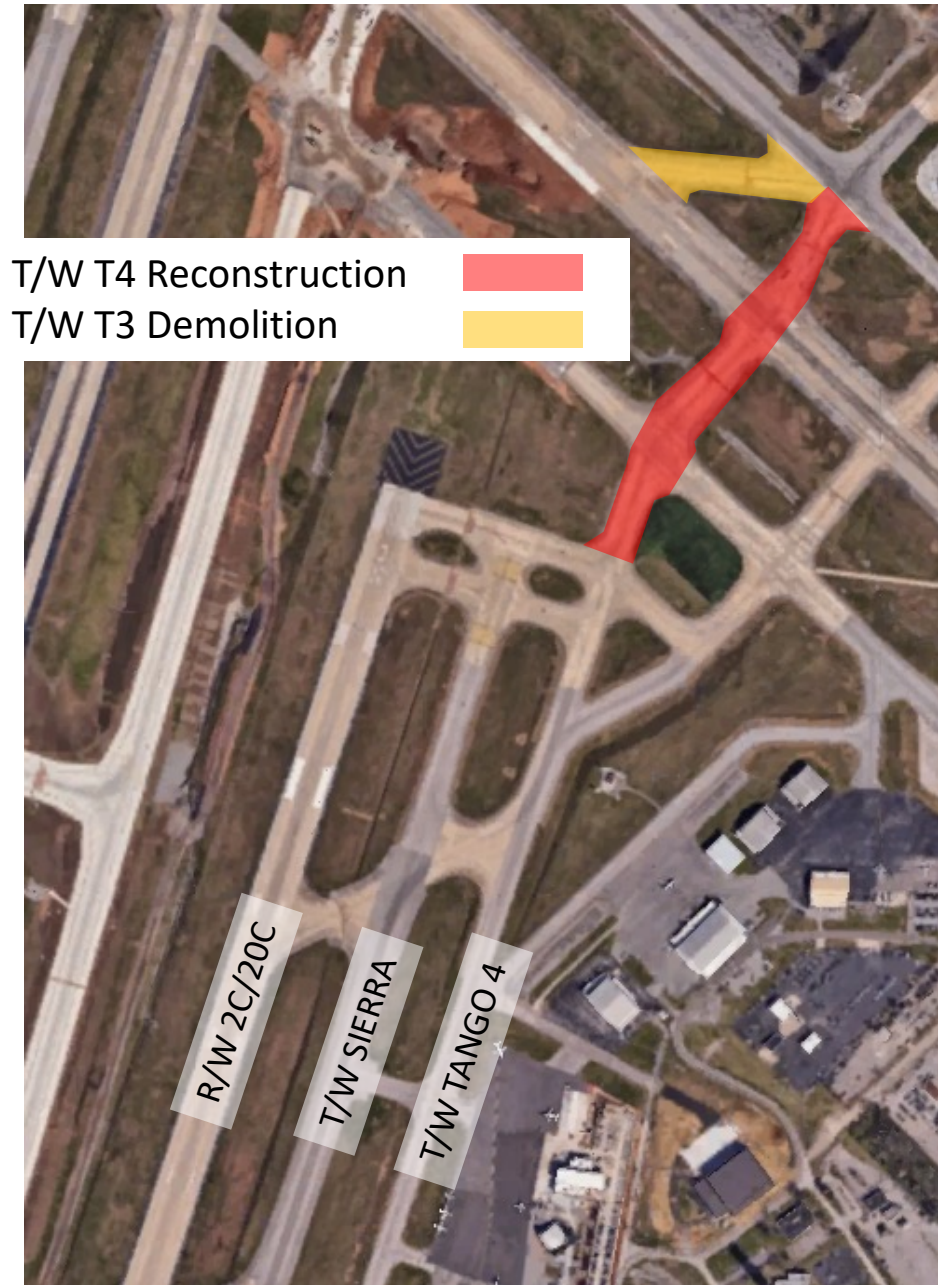
- Bid Due: April 2026
- Est. Construction Cost: \$1,200,000
- Scope:
 - Asphalt Crack Repair (TDOT)
 - Asphalt Seal Coat (TDOT)
 - Asphalt Mill and Overlay (TDOT)



R/W 2C/20C, T/W Sierra, and T/W T4 Rehabilitation

- Design: May 2026
- Bid Due: January 2027
- Est. Construction Cost: \$5,000,000
- Scope:
 - New Concrete (FAA)
 - Concrete Rehabilitation (FAA)
 - Asphalt Rehabilitation (FAA)
 - Crack Repair/Seal Coat
 - Mill and Overlay
 - Airfield Markings (FAA)

**Pending CEO and Board Approval*

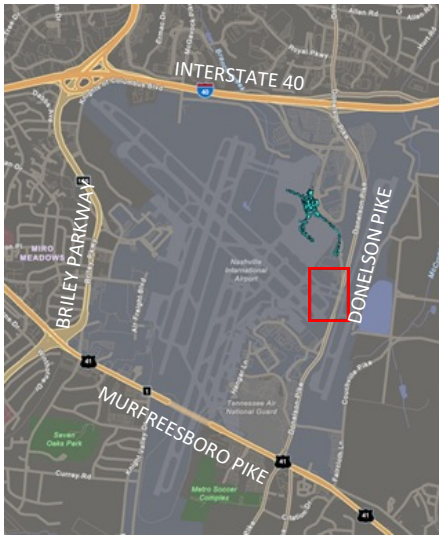


T/W T4 Reconstruction
T/W T3 Demolition

T/W T4 Reconstruction and T/W T3 Demolition

- Bid Due: June 2026
- Est. Construction Cost: \$20,000,000

- Scope:
 - New Concrete (FAA)
 - Concrete Demolition
 - Drainage Structures (FAA)
 - Airfield Markings (FAA)



T/W Romeo Bridge Relocation (Design)

- Design: July 2026
- Bid Due: January 2027
- Est. Construction Cost: \$50,000,000

- Scope:
 - Bridge Demolition
 - Bridge Relocation



T/W Bravo North and T/W T1/T2 Reconstruction (Design)

- Design: July 2026
- Scope:
 - Concrete taxiway reconstruction
 - Taxiway relocation analysis
 - Airfield geometry analysis



Architectural Services On-Call Contract

- On-Call RFQ: August 2026
- Scope:
 - Provide on-call architectural services for projects, including
 - Terminal and concourse renovations
 - Office space
 - Concessions white boxes
 - General aviation facilities



Planning Services On-Call Contract

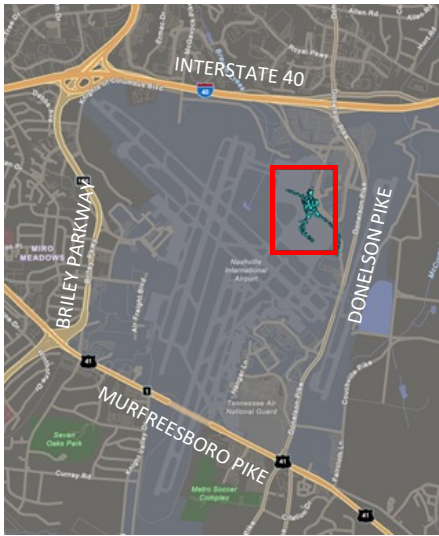
- On-Call RFQ: August 2026
- Scope:
 - Provide on-call planning and analysis, including
 - Airport ground access
 - Terminal
 - Airside
 - Land use
 - Environmental



West Airfield Electrical Upgrade

- Bid Due: August 2026
- Est. Construction Cost: \$400,000
- Scope:
 - New Regulators and Bays
 - Electrical Switchgear
 - System Update



**Pending CEO and Board Approval*



Terminal Curbside Structural Repairs

- Bid Due: August 2026
- Est. Construction Cost: \$75,000
- Scope:
 - Provide structural repairs as identified by periodic inspection on the curbside bridges



-  Complete
-  Remaining
-  New

Terminal Apron Stormwater Pipe Repair, FY26

- Bid Due: August 2026
- Est. Construction Cost: \$1,500,000

- Scope:
 - Stormwater Pipe Investigation
 - Stormwater Pipe Coating
 - Drainage Structure Repair

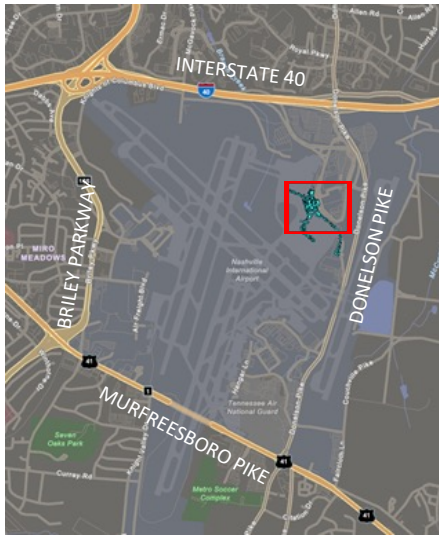


Terminal Restroom Hand Dryer Improvements

- Bid Due: Fall 2026
- Est. Construction Cost: \$4,000,000
- Scope:
 - Replace hand dryer and sink units in terminal concourse bathrooms

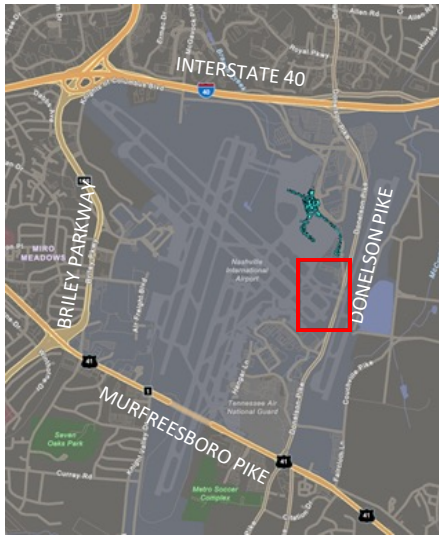


**Pending CEO and Board Approval*



Terminal Garage Parking Assist Lighting Reinforcement

- Bid Due: Fall 2026
- Est. Construction Cost: \$100,000
- Scope:
 - Additional Support for Hanging Parking Assist Lighting



ARFF Airfield Entrance Apron – Pavement Reconstruction

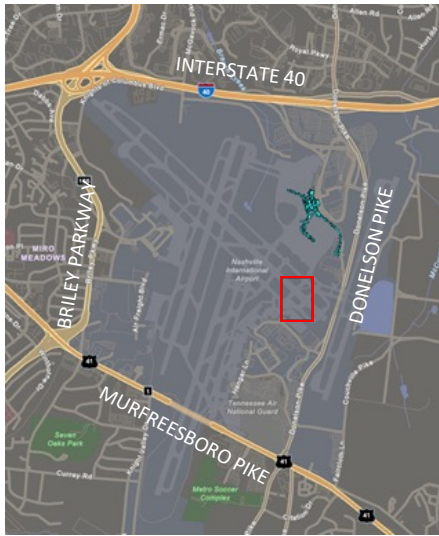
- Bid Due: Fall 2026
- Est. Construction Cost: \$1,000,000
- Scope:
 - FAA Concrete (slab replacement)
 - Airfield Marking

**Pending CEO and Board Approval*



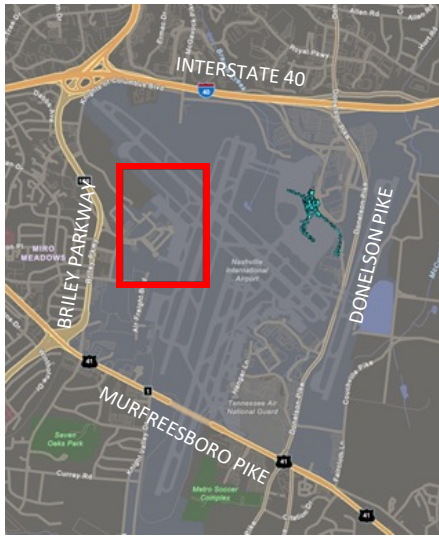
T/W Uniform Rehabilitation

- Bid Due: Fall 2026
- Est. Construction Cost: \$1,200,000
- Scope:
 - Asphalt Rehabilitation (FAA)
 - Crack Repair/Seal Coat
 - Asphalt Mill/Overlay
 - Asphalt Demolition
 - Airfield Marking



T/W L7 Rehabilitation

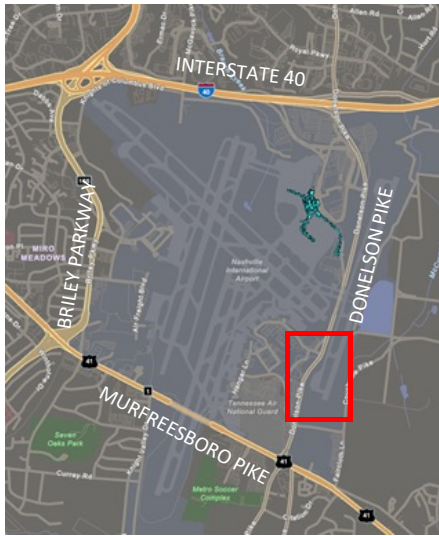
- Bid Due: Fall 2026
- Est. Construction Cost: \$300,000
- Scope:
 - Asphalt Rehabilitation (FAA)
 - Crack Repair/Seal Coat
 - Asphalt Mill/Overlay
 - Airfield Marking



North Cargo Apron Concrete Panel Reconstruction, FY27

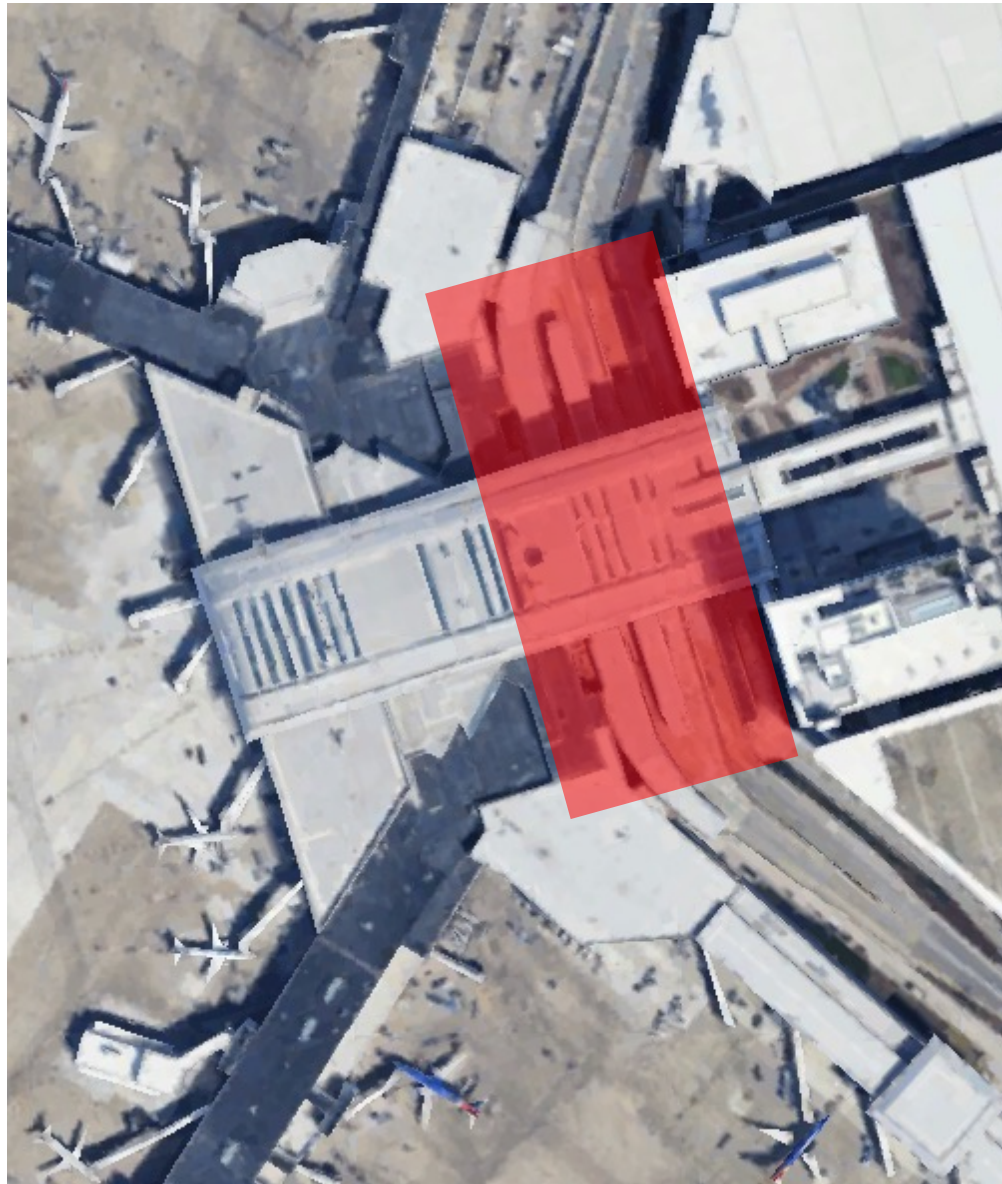
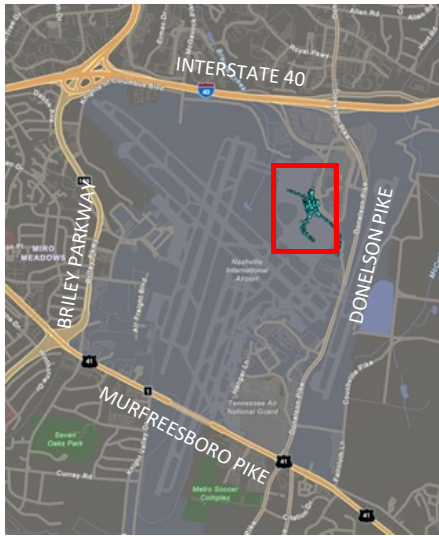
- Bid Due: September 2026
- Est. Construction Cost: \$1,200,000
- Scope:
 - New Concrete (FAA)
 - Concrete Repairs (FAA)
 - Airfield Marking

**Pending CEO and Board Approval*



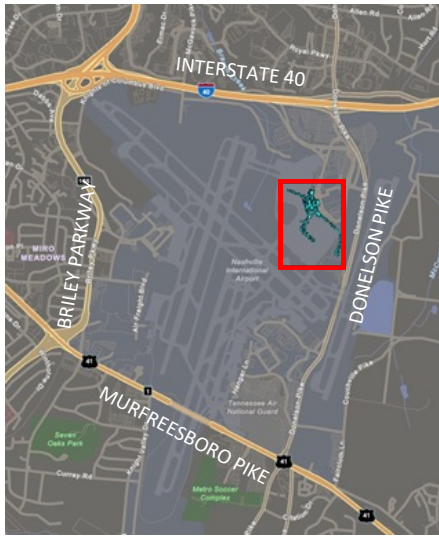
T/W Hotel South Taxiway Safety Area Improvements

- Bid Due: September 2026
- Est. Construction Cost: \$10,000,000
- Scope:
 - Earthwork/Grading/Trucking
 - Retaining Wall Construction



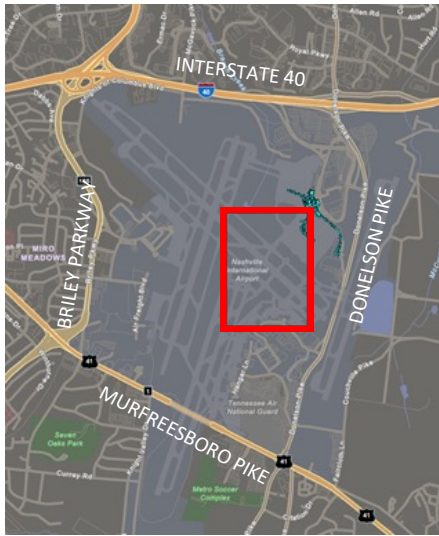
Trench Drain Repairs, Arrivals/Departures Levels

- Bid Due: Winter 2026
- Est. Construction Cost: \$500,000
- Scope:
 - Roadway Trench Drain Replacement



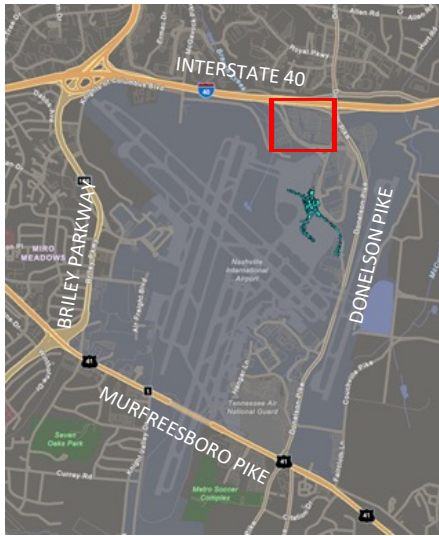
Trench Drain Repairs, Ground Transportation Center

- Bid Due: Winter 2026
- Est. Construction Cost: \$150,000
- Scope:
 - Roadway Trench Drain Replacement



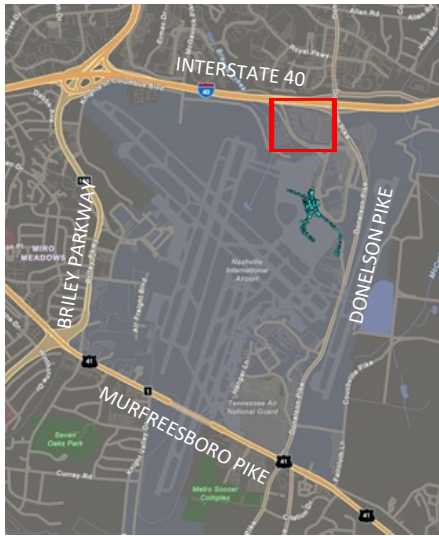
T/W T5 Reconstruction

- Bid Due: February 2027
- Est. Construction Cost: \$30,000,000
- Scope:
 - New Concrete (FAA)
 - Drainage Structures (FAA)
 - Airfield Markings (FAA)



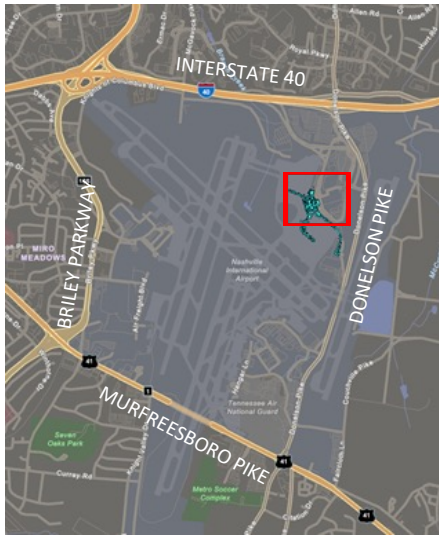
Parking Lot C Reconstruction Upper Lot (Asphalt Mill/Overlay)

- Bid Due: Spring 2027
- Est. Construction Cost: \$2,000,000
- Scope:
 - Asphalt mill/overlay (TDOT)
 - Parking lot markings



Parking Lot C Maintenance – Lower Lot (Asphalt Crack Repair/Seal Coat)

- Bid Due: Spring 2027
- Est. Construction Cost: \$300,000
- Scope:
 - Asphalt crack repair (TDOT)
 - Asphalt seal coat (TDOT)
 - Parking lot markings



Pre-Conditioned Air Units and Ground Power Unit Removal & Replacement

- Bid Due: Spring 2027
- Est. Construction Cost: \$11,000,000
- Scope:
 - Upgrades of 37 PCAs, which provide heating and cooling for aircraft on Concourses B and C
 - Upgrade 18 GPUs on Concourse C



**Pending CEO and Board Approval*

All projects contingent on CIP approval & funding.



Access Control System Replacement

- Bid Due: Spring 2027
- Est. Construction Cost: \$4,000,000

- Scope:
 - Project will replace all keypads, related hardware, computers, servers, UPS's and other hardware

**Pending CEO and Board Approval*



Rachel Johnson, C.M.
Director
Small Business Development

Giveaway



Jeff Banta

Vice President

Nashville Region Operations

Messer Sundt Joint Venture

Messer Sundt Joint Venture Team

Jeff Banta
Vice President, Nashville Region Operations
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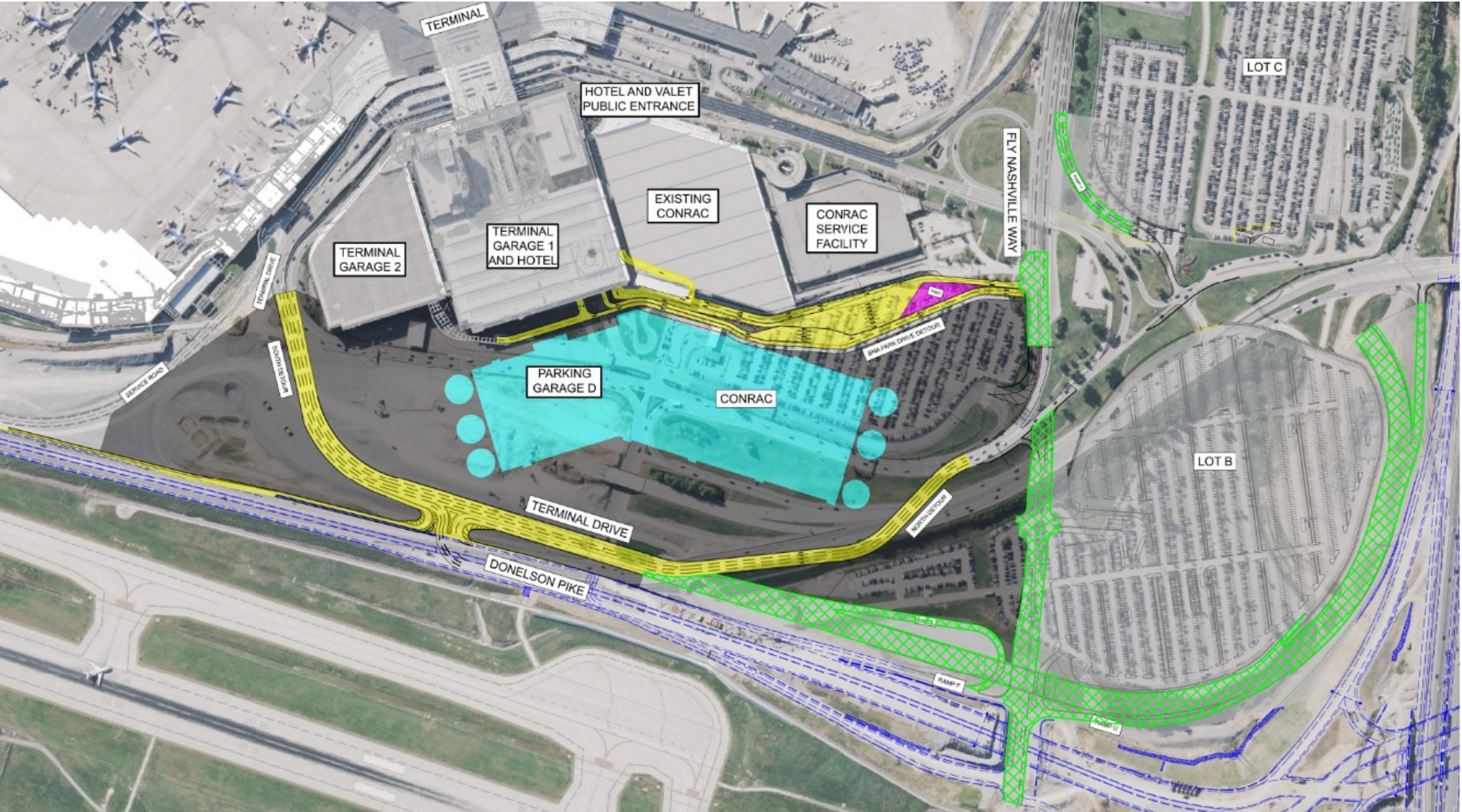
Krista Cashion
Senior Business Development Manager
Messer Sundt JV
KCashion@messer.com

Project Overview

- Consolidated Rental Car Facility (CONRAC, 4,700 spaces)
- Public Parking Structure (Garage D, 3,000 spaces)
- Roadway Improvements (TARI 3.2)
- Terminal Garages 1 & 2 Reconfiguration
- Consolidated Garage Ticketing Plaza
- Parking Management Building



Project Overview



- DETOUR ROADWAYS
- PROPOSED CONRAC AND PARKING GARAGE D
- PHASE 3.1 SCOPE
- PHASE 3.1 SCOPE (INCLUDES ADDITIONAL SCOPE OF WORK TO BE COMPLETED IN PHASE 3.2)
- TDOT SCOPE

Metropolitan Nashville Airport Authority

Messer Sundt JV

Civil Design

Atkins Realis – Transportation & Civil Engineer

IC Thomasson – Electrical Engineer

Kimley Horn – Civil, Structural, and Telecom Engineer

Building Design

Demattei Wong Architecture – Architect

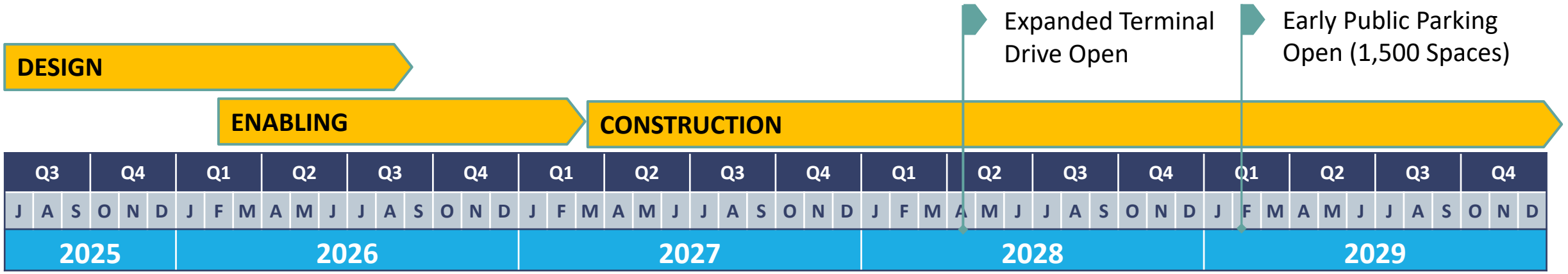
EMC – Structural Engineer

Logan Patri Engineering – Structural Engineer

IC Thomasson – MEP Engineer

Burns Engineering – IT/Security/Low Voltage Engineer

Project Schedule

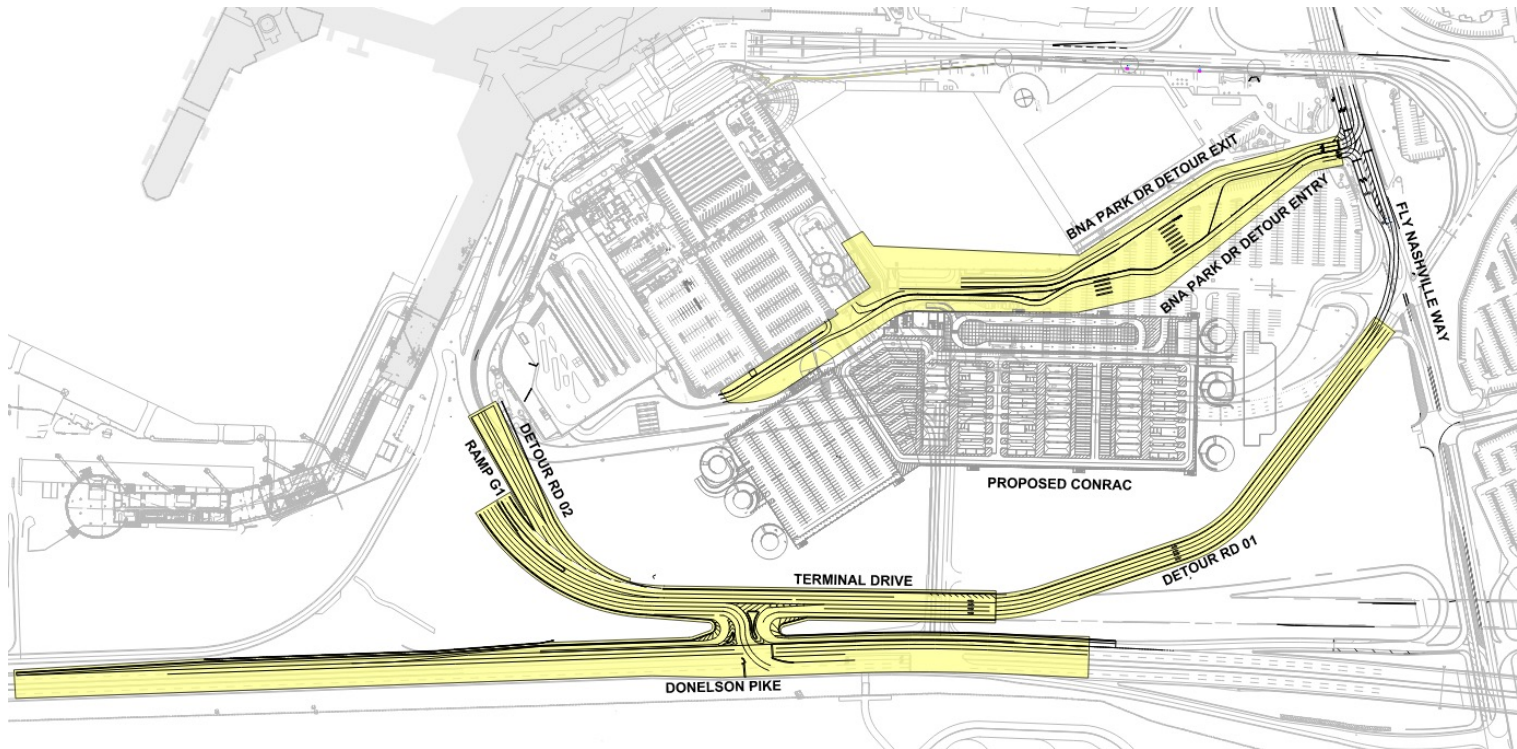


Bid Packages

- Package 1 – Mass Grading & NES Ductbank
- Package 2 – Detour Roads / Clear CONRAC Footprint
- Package 3 – Public Garage D & Early CONRAC Procurement
- Package 4 – Bridges and Roadways
- Package 5 – CONRAC Build Out

Bid Package 2 – Clear CONRAC Footprint

Bidding May/June 2026

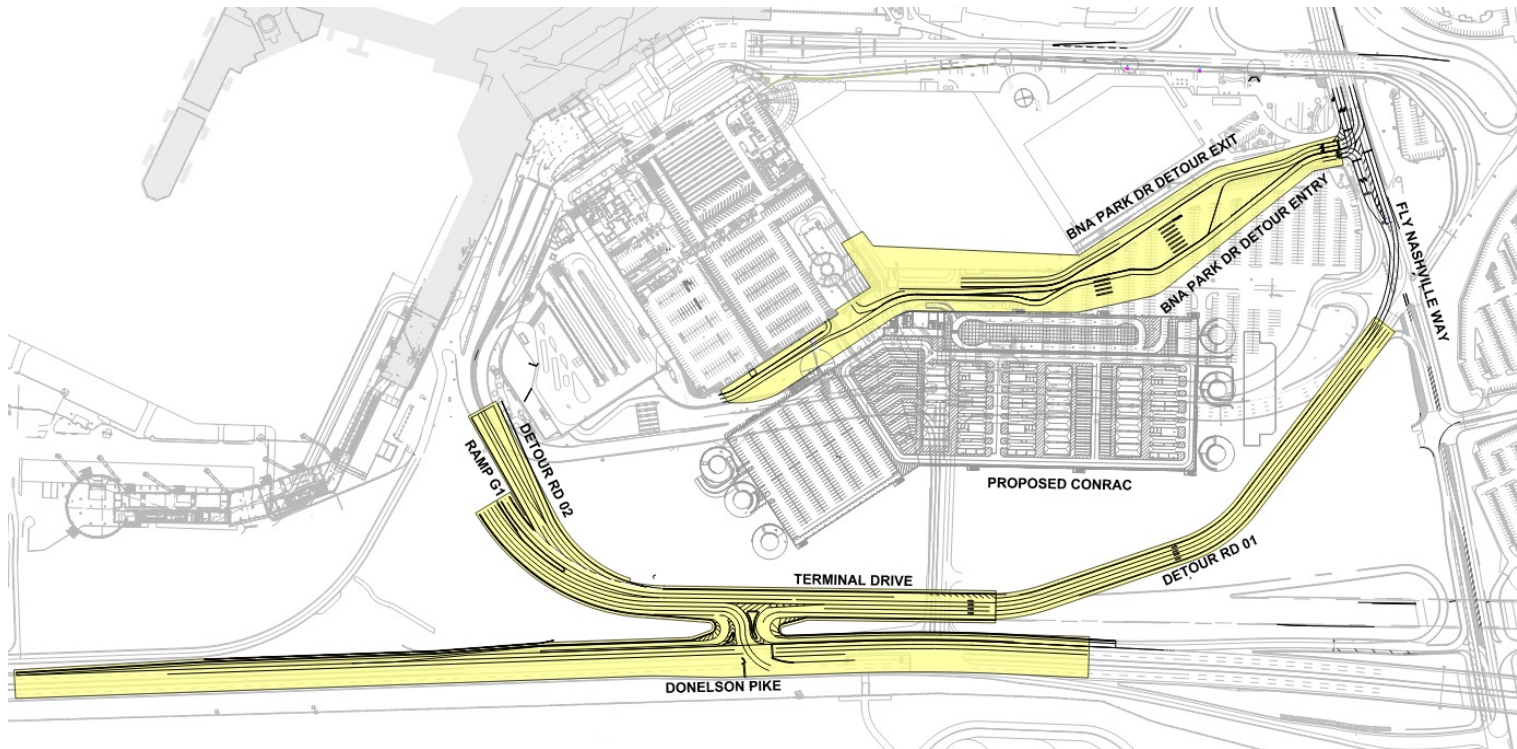


Project Components

- Detour Configuration
 - Expanding Terminal Loop
 - Reconfiguration of Donelson & Connector Road intersection
- Temporary Garage Entry and Exit Plazas
 - New Valet exit route
- Temporary Parking Management Office Trailer

Bid Package 2 – Clear CONRAC Footprint

Bidding May/June 2026



Bid Categories:

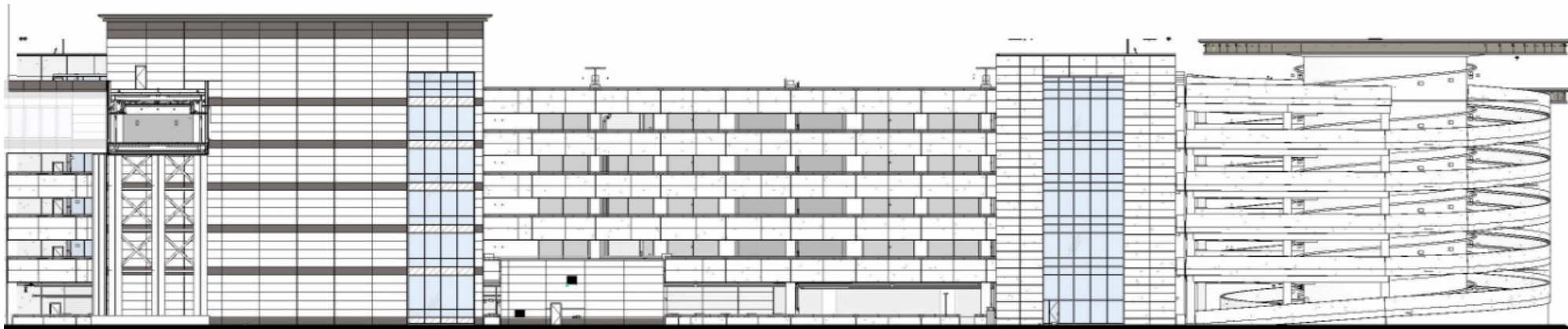
- PARCS Equipment Relocation
- Roadways
 - Demo, grading, erosion control
 - Signals
 - Site Lighting
 - Paving & Striping
- Roadway Signage
- Electrical
- Low Voltage
- Selective Demo

Bid Package 3 – Garage D & CONRAC Early Procurement

Bidding April 2026

Project Components

- Complete Facility Structure
- Complete Facility Façade
- Public Parking Garage & Parking Guidance System
- Public Parking Core Fit-Out
- Pedestrian Bridge & New Walk to Terminal

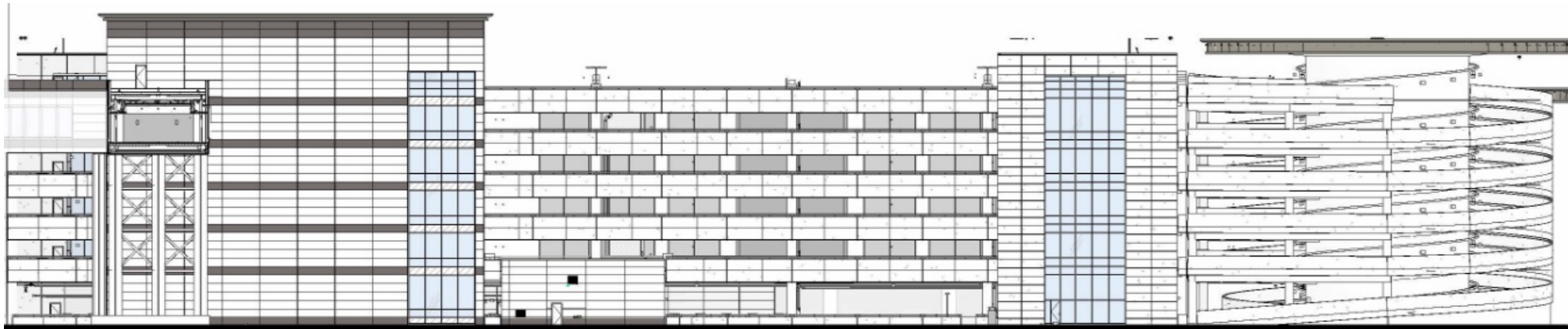


Bid Package 3 – Garage D & CONRAC Early Procurement

Bidding April 2026

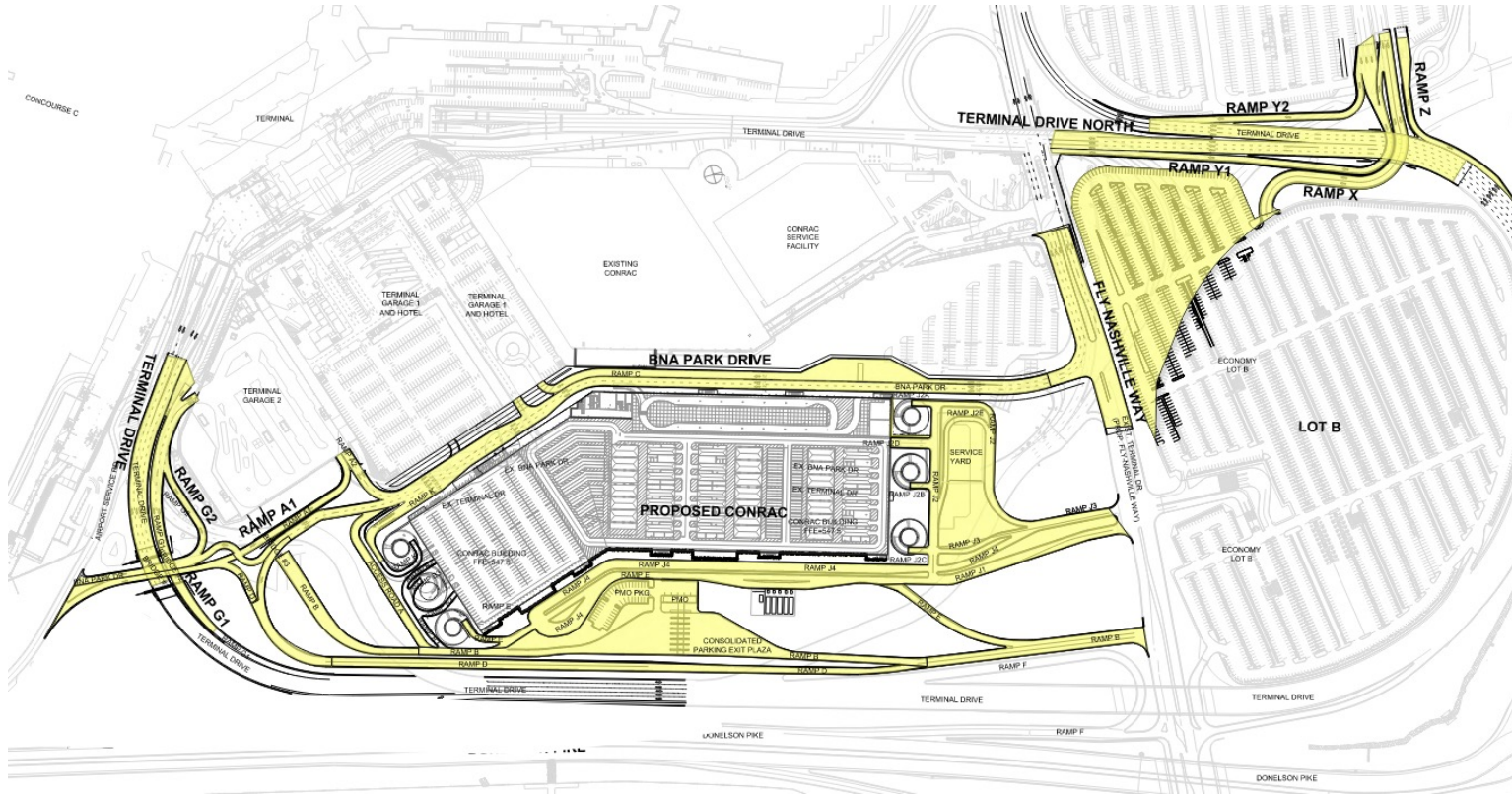
Bid Categories:

- Structural Concrete
- Precast Concrete
- Deep Foundations
- Electrical & Fire Alarm
- Fire Protection
- Plumbing & HVAC
- Low Voltage & CCTV
- Elevators
- Moving Sidewalks
- Structural Steel & Misc. Metals
- Waterproofing, Sealants, & Air Barriers
- Parking Guidance & Dynamic Signage
- Aluminum & Glass
- Metal Panels & Mesh
- Roofing
- Metal Framing & Drywall
- Masonry
- Painting
- Static Signage
- General Trades
- Garage Line Striping
- Fireproofing & Intumescent
- Overhead Coiling Fire Shutters
- Access Control



Bid Package 4 – Bridges & Roadways

Bidding August 2026

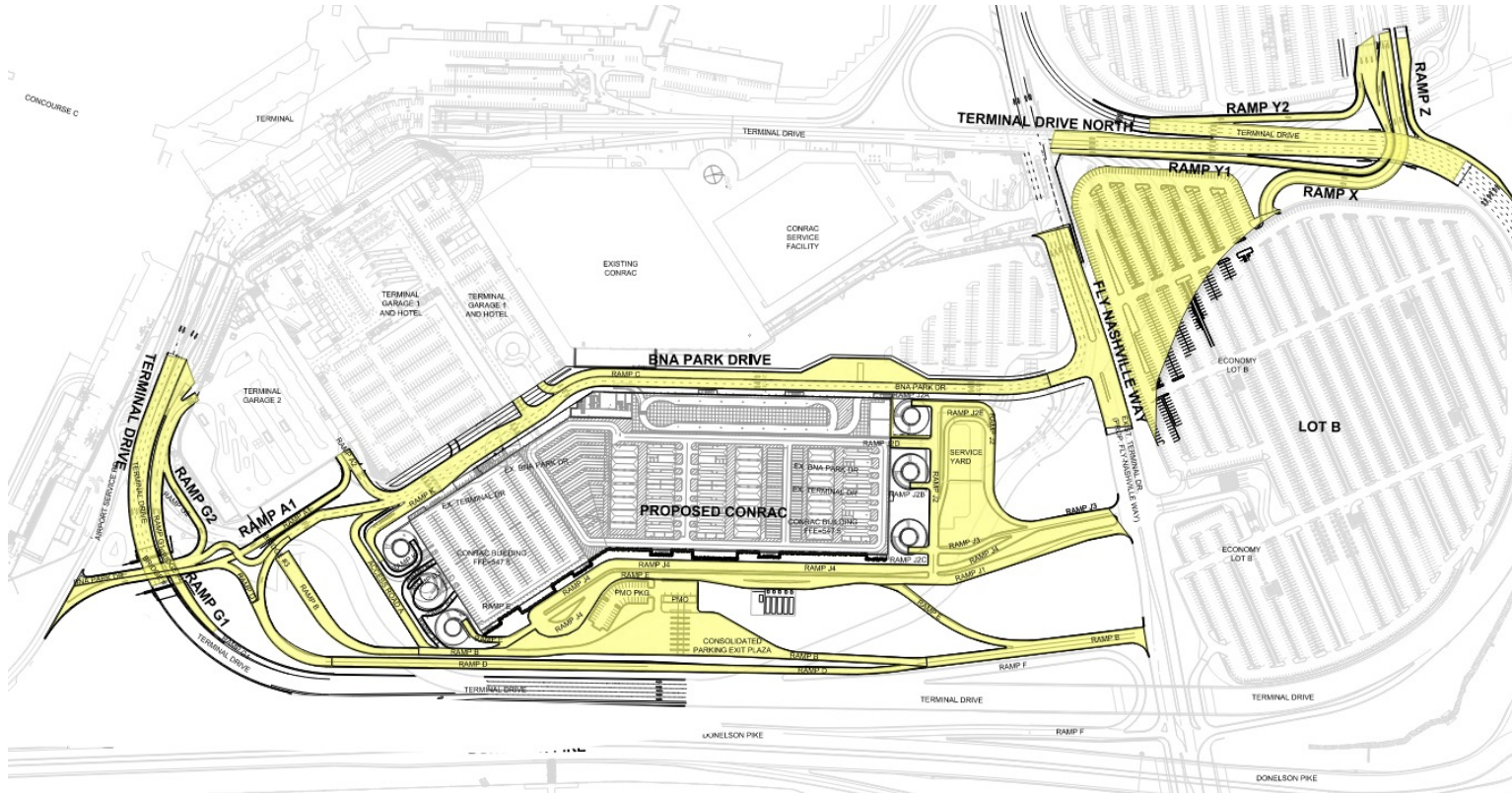


Project Components

- Access Roads to New Structure
- New Terminal Garage Exit bridges/ramps
- New Terminal Drive bridge/ramp
- Permanent Consolidated Entry and Exit Plazas
- New Surface Lot Exit Routing
- Lot B Expansion
- Landscaping

Bid Package 4 – Bridges & Roadways

Bidding Q3 2026



Bid Categories:

- Earthwork, Erosion Control, Removals, & Grading
- Stormwater & Structures
- Bridges & Walls
- Asphalt Paving
- Site Lighting, Electrical, & Signals
- Signage
- Site Concrete
- Landscaping & Irrigation
- Pavement Markings & Striping
- Fence & Railing
- PARCS Equipment
- Plaza Canopy – Steel
- Plaza Canopy - Roofing

Bid Package 5 - CONRAC

Bidding September 2026

Project Components:

- QTA Systems
 - Fueling, Car Washes
- Customer Service Building
- Facility Manager Offices
- Permanent Parking
Management Office Building



Bid Package 5 - CONRAC

Bidding September 2026

Bid Categories:

- Air/Vacuum/Windshield Washer Fluid Systems
- Fuel Systems
- Car Washes
- Electrical & Fire Alarm
- Low Voltage & CCTV
- Fire Protection
- Plumbing & HVAC
- Structural Steel & Misc. Metals
- Masonry
- Metal Framing & Drywall
- Waterproofing, Sealants, & Air Barriers
- Acoustic Ceilings
- Accessories & Specialties
- General Trades
- Misc. Glass & Glazing
- Painting
- Signage
- Resinous Flooring
- Tile
- Casework
- Chain Link Fencing
- Final Cleaning





Roman Keselman, C.M.
Assistant Vice President
Real Estate



Real Estate

What we do:

- Lease land and improvements
- Manage land-side property
- Acquire land and improvements
- Take land and improvements to market
- Monitor 3rd party developments
- Tenant relations

Who we work with:

- Appraisers, surveyors, CRE brokers, environmental technicians, geotechnical engineers, aviation safety specialists and various consultants.



JeWuana Jobe, MBA, PHR
Talent Acquisition
Human Resources Department

Administration

Project Manager, Civil Engineer

Project Manager, IT

Design Coordinator

Service Desk Analyst

Senior Cybersecurity Administrator

Airline Affairs Coordinator

Senior Network Engineer

Application Specialist

Maintenance

Assistant Maintenance Coordinator

Electricians

Plumber

Maintenance Specialist

Supervisor, Third Shift

Operations

Operations Specialists

Public Safety Dispatcher

Customer Service Representative

Public Safety

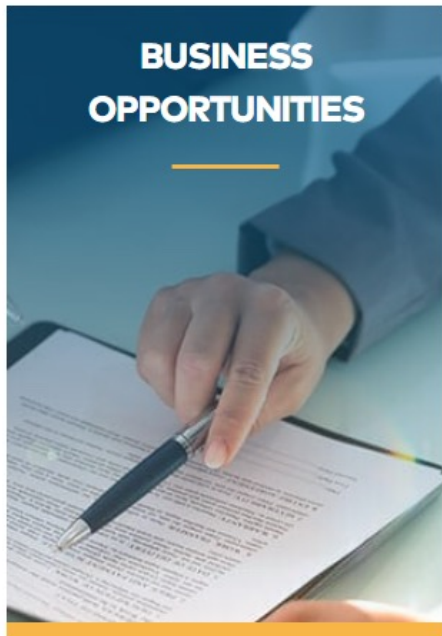
Traffic Enforcement Officers



Kristen Deuben, CPA, C.M.
Vice President
Deputy Chief Financial Officer

How to do Business with MNAA

PROCUREMENT / BUSINESS OPPORTUNITIES



- Website/Advertisement
- B2GNow (E-Bidding)
- Vendor Registration

- MNAA Website: www.flynashville.com
 - ↳ Airport Authority Tab
 - ↳ Business Opportunities
 - ↳ Do Business With Us
- Newspaper and Other Media
 - The Tennessean
 - Tennessee Tribune
 - B2G Now
 - Flynashville.com

Website/ Advertisement



E-Bidding System

- B2GNow
 - Platform to submit electronic proposals
 - You must register
 - Free of charge

B2GNow

Vendor Application Process

- Vendor applications are available at www.flynashville.com
 - ↳ Airport Authority
 - ↳ Business Opportunities
 - Complete vendor application online
 - Email completed vendor application and W-9 to contractorvendorapp@nashintl.com
- For questions, please contact Procurement at (615) 275-2348.

Procurement Team

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Rachel Johnson, C.M.
Director
Small Business Development

Small Business Program Overview

Program Goal:

- Promote MNAA business opportunities
- Encourage networking and partnerships between MNAA Certified Small Businesses and other businesses
- Deliver cost-effective, high-quality, new expertise and timely performance on MNAA contracts
- Strengthen airport operations and enhance passenger experiences

Board Approval: March 18, 2026, Resolution 2026-01

Go Live: July 1, 2026

Small Business Program Overview

Small Business Certification Eligibility Requirements:

- Business must be for-profit and independently owned and operated;
- Business must be operational for at least 12 months;
- Meets Small Business Administration (SBA) business size standards;
- Personal net worth less than US DOT standards in Title 49 CFR Part 26.68 (currently \$2.047M) for owner/principal;
- Business must be registered in Tennessee;
- Principal office and business operations must be located in Tennessee*;
- At least 60% of its employees must be located in Tennessee*.

**Or commitment at certification to relocate principal operations to TN within 12 months of contract award*

Small Business Program Rollout Timeline

1. Finalize Program Development (April 2026 – June 2026)

- Policies, Procedures, Website and Application System Testing
- Pre-launch Outreach Campaign

2. Small Business Program Official Launch (July 2026 – September 2026)

- SBP Certification Applications Go Live
 - Allow up to 60 days for processing due to expected high initial demand
- Post-launch Outreach Campaign

Small Business Program Rollout Timeline

3. Certification & Outreach (October 2026 – December 2026)

- SBP Certification Application Processing (ongoing)
- Certification Outreach Event (Training and Feedback)

4. Solicitations & Outreach (January 2027 – June 2027)

- Incorporate SBP into Solicitations
- Targeted Matchmaking Outreach Events (by Project / NAICS)
- BTO 2027 – Small Business Program Update (1-year Update)

Small Business Development

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Opportunities Fair Exhibitor Booths



Kiewit



Opportunities Fair

Networking until noon



Thank you for being here. Have a great day!
